

HMRC Digital Prompts 16th October 2019

Who are HM Revenue and Customs (HMRC)

- We are the UK's tax administration.
- We make sure that money is available to fund the UK's public services and we also help families and individuals with targeted financial support.
- We help the honest majority to get their tax right and make it hard for the dishonest minority to cheat the system.
- Our key objectives are:

& Customs



What does HMRC do

- In 2018-2019 HMRC collected £627.9 billion for the UK government.
- Additional Tax Revenue from compliance was £34.1 billion in 2018-2019.
- UK tax gap (2017-2018) was 5.6% of tax liabilities. This is internationally quite low, but there is more for us to do.



How can Digital Prompts help

- "Increasing digitalisation of the tax administration...should help close the gap further, reducing the capacity for carelessness and error..."
- Work on Digital Prompts aims to use customer insight, data and compliance risk expertise to develop real-time digital 'nudges' to help people report and file their tax affairs correctly.
- Digital Prompts are a low one-off cost to implement. Resulting in improved customer interaction with HMRC avoiding costly post-filing compliance work.



Error Prompt example (1) (Income Tax Self Assessment)

🏟 GOV.UK	Helpdesk Individual's tax return 2018-19	<u>Sign out</u>
BETA This is new guidance. Complet	e our quick survey to <u>help us improve it</u> .	
Your HMRC Services Self Assessment	<u>t</u>	English <u>Cymraeg</u>
File a return	Fill in your return	
1. Welcome	Total expenses for abc	
2. Tell us about you		
3. Tailor your return		
4. Fill in your return	WARNING: Bad debts are high in relation to turnove	r. Read help 💡
5. Check your return		
6. View your calculation	Important: You have entered you are over the VAT	threshold. A
7. Save your return	detailed breakdown of your Total Expenses is requi help. ?	red here. Read
8. Submit your return	Cost of goods bought for resale or goods used: (Optional) 😮
	£ 100000.00	
	Construction industry (payments to subcontractors): (Op	otional) 😮
	£ 100000.00	
	Wages, salaries, and other staff costs: (Optional) 💡	
	£	
	Car, van and travel expenses: (Optional) 💡	
	£ 100000.00	



The impact of Digital Prompt (1)

- Nearly four million of eleven million income tax customers file through HMRC software.
- 21 static error prompts introduced (ratios, links to guidance, limited to HMRC tone and language) and impact trialled using a randomised control trial (RCT).
- Two year trial.
- Positive customer reaction to prompts (survey work undertaken).
- Cost savings for HMRC; fall in helpline call volumes and 8% reduction in post-filing compliance activities.
- Additional Tax Revenue £26 million from two million customers for a one off cost of £112,000.



Upfront Honesty Declaration (UHD) Prompt example (2)

Ask people to fill in an honesty declaration upfront, **before** completing a digital form.

1. Declaration

I declare that the information I will give on this tax return and any supplementary pages is correct and complete to the best of my knowledge and belief.		
I understand that I may have to pay financial penalties and face prosecution if I give false information.		
* indicates required information		
First name: *		
Middle name:		
Last name: *		
Date: 26/08/2017		



The impact of UHD Digital Prompt (2)

- Three million UK businesses file Value Added Tax (VAT) Returns using HMRC software.
- Upfront Honesty Declaration (UHD) prompt introduced and impact trialled using a randomised control trial (RCT).
- 12 month trial.
- Neutral customer reaction to UHD disruption to 'auto pilot' approach to customer filing and submission.
- Initial design now being evolved in conjunction with academics at Duke University (Dan Ariely).
- Additional Tax Revenue over **£200 million** from 1.5 million customers for a one off cost of **£8,000**.



Our next steps with Digital Prompts

Four key HMRC objectives:

- Learn more about how they work Analysis to understand decay in efficacy (examples include monthly, quarterly and annual filing in the VAT UHD trial).
- 2. Develop 'intelligent' prompts nudges that link customer data from different HMRC and third party systems.
- 3. Build Digital Prompts into third party software more HMRC customers are moving to non-HMRC software to submit their details.
- 4. Explore wider applications other tax regimes; other government filing regimes. These prompts represent a great return on investment.



Questions



Thank you

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